

ABOUT HEXCEL

Hexcel (NYSE: HXL) is a global leader in advanced lightweight composites technology. We propel the future of flight and transportation through excellence in providing innovative high-performance material solutions that are lighter, stronger and tougher, helping to create a better world for us all. Our broad and unrivaled product range includes carbon fiber, specialty reinforcements, prepregs and other fiber-reinforced matrix materials, honeycomb, resins, engineered core and composite structures for use in commercial aerospace, defense, space, and industrial applications.

Composite Lightweighting value proposition

- **Stronger and lighter** than metals
- **Superior life cycle costs** to metals
- **Reduces fuel use and emissions** for transportation applications
- Enables **leading-edge product design**

MARKETS

COMMERCIAL AEROSPACE

61%*

Wings, Fuselage & Empennage
Secondary & Interior structures
Engines & Nacelles



2025 SALES | **\$1.9 billion**

WHY INVEST?

Leader in Aerospace & Defense



Unrivaled product portfolio
Higher barriers-to-entry
Sole-source positions

Operational Excellence



Driving productivity via:

- Continuous improvement
- Digitization
- AI

Lightweighting



- Increase range
- Improve fuel efficiency
- Reduce CO2 emissions

Innovation



Thought leader in lightweight materials
Positioned for next-generation aircraft

Disciplined Financial Management



Expanding cash generation

Target Debt/EBITDA:<2X

INVESTOR RELATIONS CONTACT

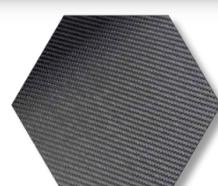
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www.Hexcel.com

**UNRIValed RANGE OF
ADVANCED COMPOSITES**



CARBON FIBER



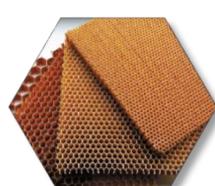
REINFORCMENTS



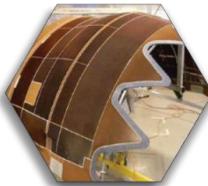
RESIN
SYSTEMS



CARBON
PREPREGS



HONEYCOMB



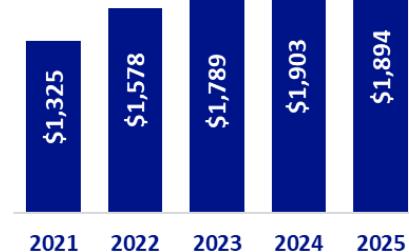
ENGINEERED
PRODUCTS

SUSTAINABILITY

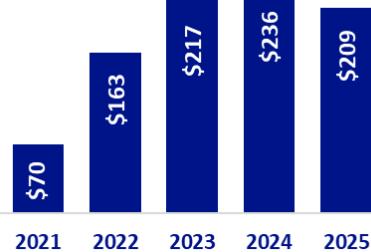


PROVEN PERFORMANCE

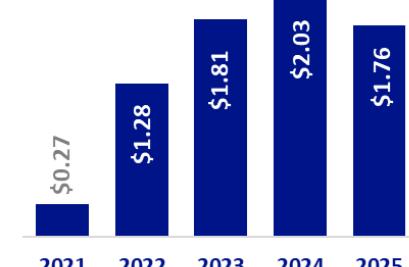
SALES



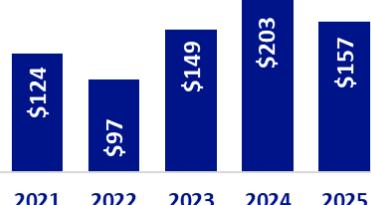
ADJUSTED OPERATING INCOME



ADJUSTED DILUTED EPS



FREE CASH FLOW



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Hexcel Sustainability

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